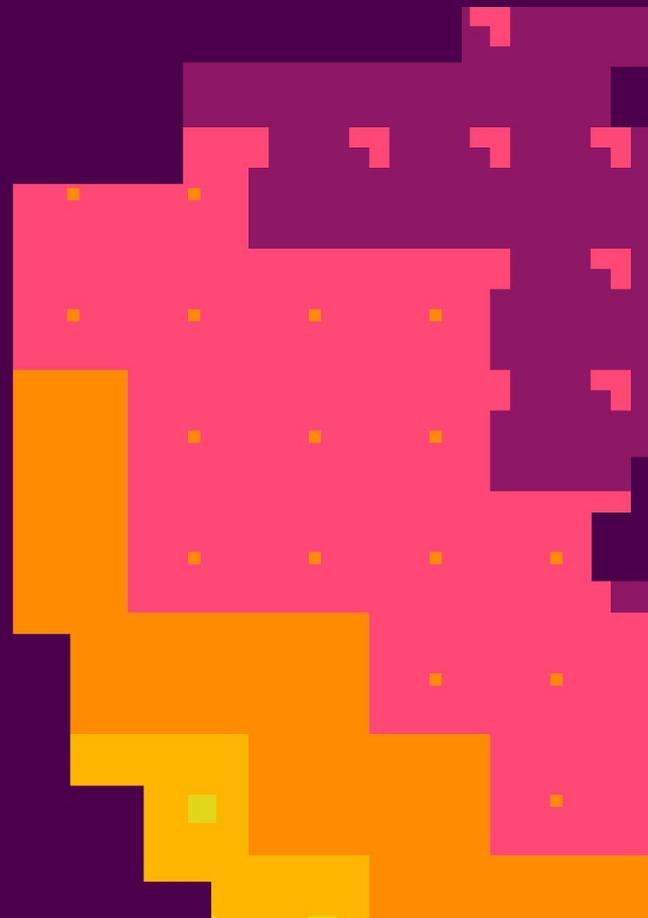


PENDOMONIUM 2023

A Hitchhiker's Guide to Product Advocacy





Robert Slaughter

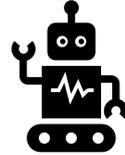
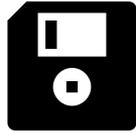
Product Manager,
Morgan Stanley





In the beginning

A Brief History



Technology Acquisitions



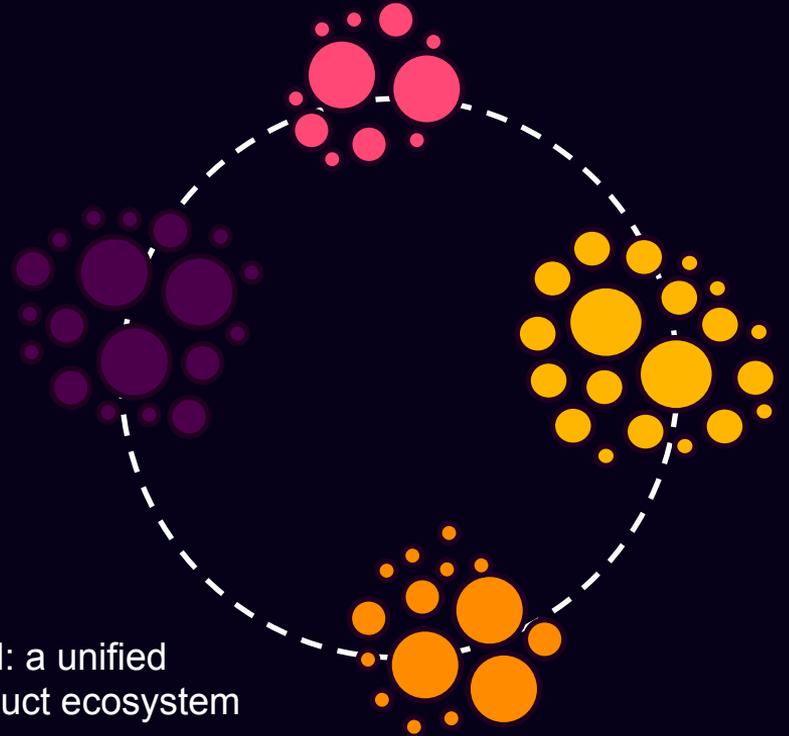
Mission: Bringing Order



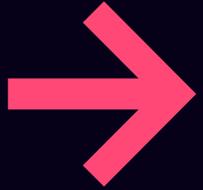
Following series of strategic acquisitions, a disparate collection of acquired platforms, applications, and feature sets comes together



Goal: a unified
product ecosystem



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The dawn of analytics

Next

Look back first



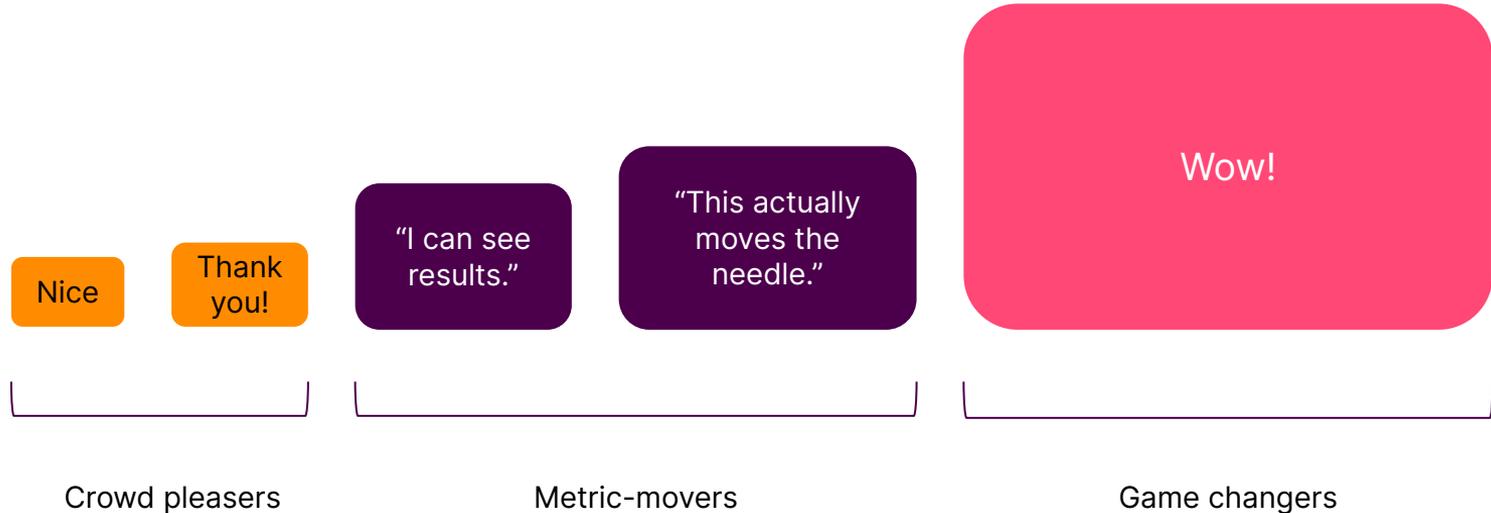
Project Complexity v. Product Adoption (3yr+)



(Re)starting the process of iteration



Going back to the basics with a newfound outlook, grounded in data



Sharing insights



Product data has wide-ranging utility for almost all business functions:

- > Customer success
- > Relationship management
- > Technology & engineering
- > Sales
- > Marketing
- > Learning & development



We have data



What is the question?



a story
We have ~~data~~



Story boards

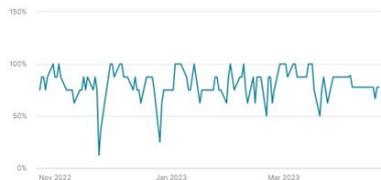
Next

Storyboarding ideas

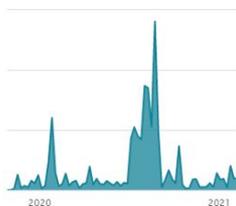
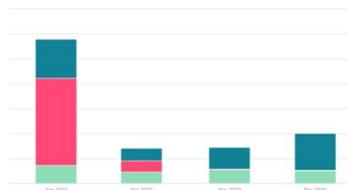


Most used product features	Customer quarterly health check
Largest revenue drivers	Top customer risk factors
Most frequently demo'd sales features	Product driven cross-sell
Net promotor key drivers	Recent wins for a customer
Net detractor key drivers	Customer success team workload
Conversions are up!	Fifty-three more things to do in zero gravity
Biggest pain points	Most upvoted features
Biggest time savers	Most engaged customers
Product adoption arcs	Best product pairs

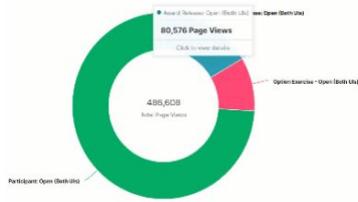
2	3	4	4
3	4	3	0
3	3	1	3
5	5	3	3
0	0	0	0



Illustrating the story



Use charts that have striking visuals and surprising results to draw attention to key trends



Narrating the story



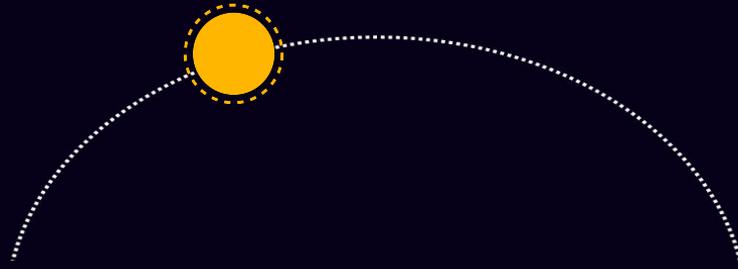
This is the place to bring meaning and context to your dashboard. You've spent a lot of time digging through the data, but your readers likely have not!

Use narration to:

1. Highlight unique or surprising results
2. Put your story into a larger context
3. Make recommendations

[Link](#) out to other helpful resources. You can also [link](#) other Pendo dashboards to bring your stories together.

Paragraph ▾ | B | I | U | ☰ | ☷ | ■ | 🔗 | ✕ | ✓



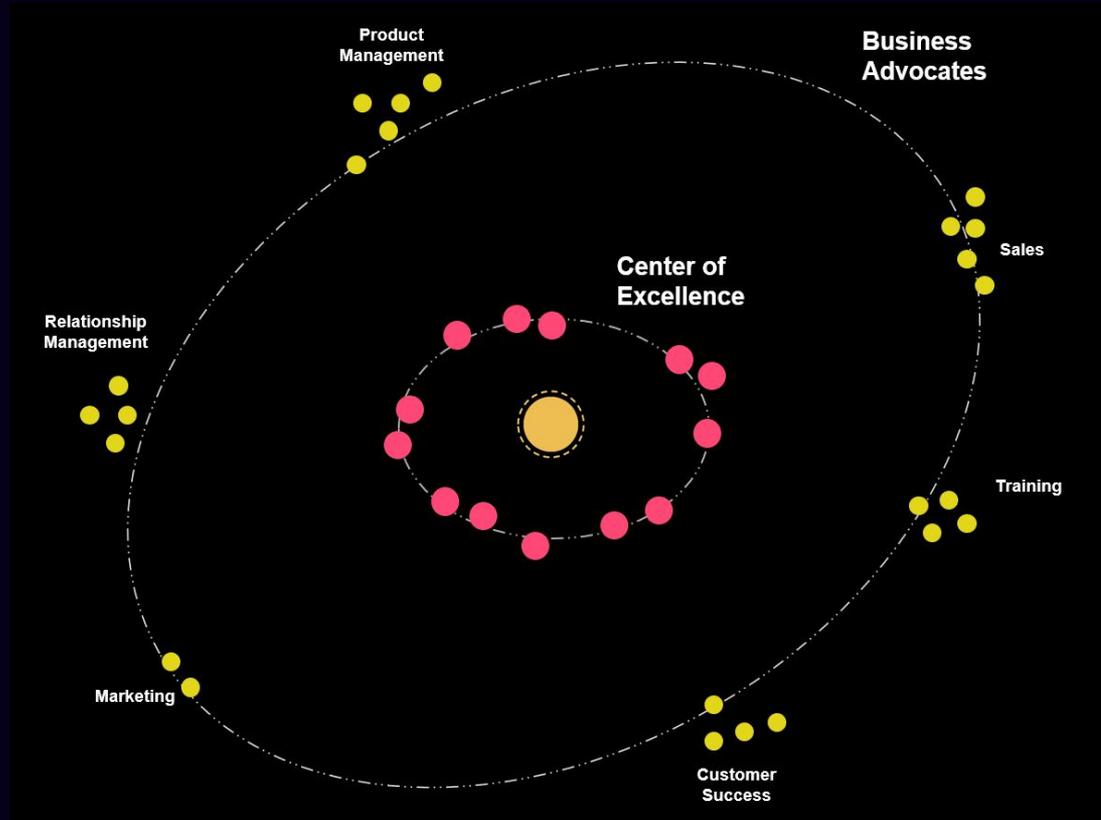
A center of gravity

Next

Building a Center of Excellence



A center of excellence is a core group of SMEs and advocates who drive the mission forward and serve as a resource for internal stakeholders



at least one
in every
function

Building channels of advocacy



Use Slack channels, Teams chats, emails, calls, and pigeon carriers to onboard, plan, execute, and build relationships

				
<ul style="list-style-type: none">#interestingdata#pendocrew	<ul style="list-style-type: none">#PendoAdmin<ul style="list-style-type: none">- Analytics- Tagging- Guides	<ul style="list-style-type: none">• Newsletters• Company Highlights	<ul style="list-style-type: none">• Technical• Strategic• All COE	<ul style="list-style-type: none">• Awards• Dinos



Reserve a least one (or more!) channel that is used exclusively for sharing wins

Creating energy



Everyone on the team should be benefiting personally in some way



Measurable wins



New skill
development



Fun and interesting
work



A new process to
manage

Managing roles as use-cases grow



An ownership matrix helps ensure full coverage and minimize overload

	Tagging	Analytics	Guides	NPS	Feedback	Onboarding
App 1	Owner A	Owner A	Owner B	Owner B	---	Owner A
App 2	Owner C	Owner C	Owner D	---	Owner D	Owner A
App 3	Owner C	Owner C	---	---	---	Owner A

As use-cases grow, original owners tend to become over-stretched

Having an ownership matrix can help identify ownership gaps

i Team communication should be happening both up and across the matrix

Communicating successes



Customer
turn-around stories

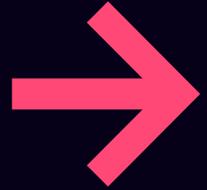
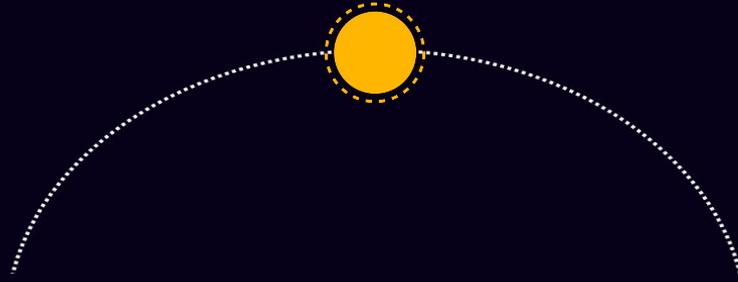


Time & cost
savings



Standouts in
engagement/
conversion

i When communicating successes, convey both the “what” and the “who” behind each win

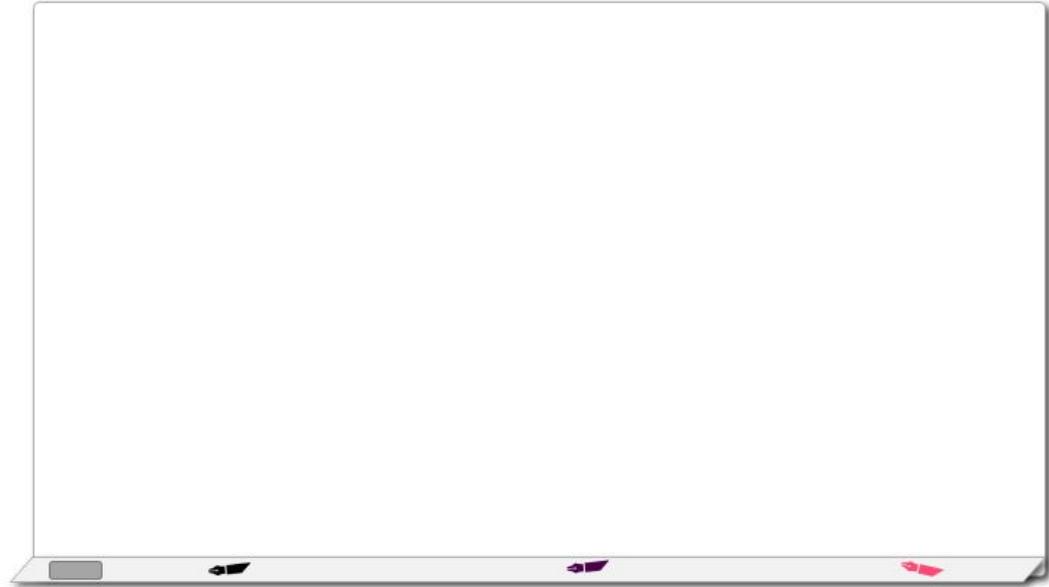


The bigger picture

Next



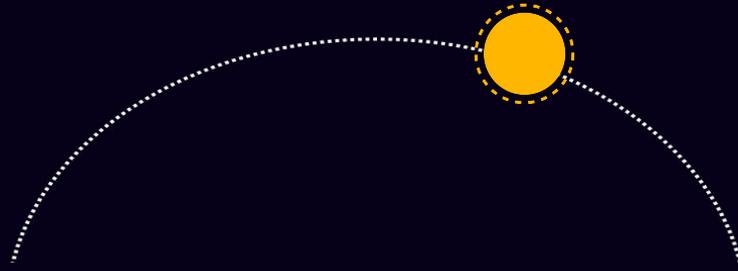
**Hit the
whiteboard**



Don't forget your roadmap



Deployment						
Tagging						
Analytics						
Guides						
NPS						
Feedback						
	Phase 1	Phase 2	Phase 3	Phase 4	Phase 5	Phase 6



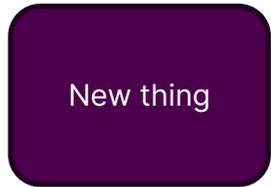
Speaking through product

Next

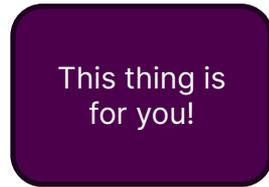
A guide to guides



Advance guides one increment at a time, working up to a comprehensive and powerful in-app communication system



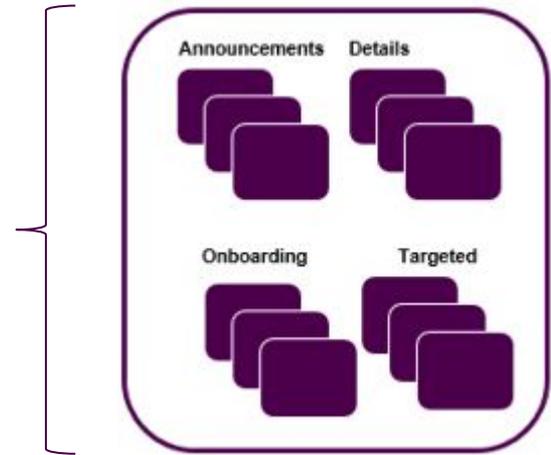
Announcements



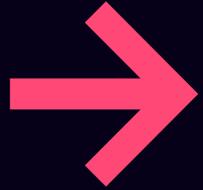
Targeted Guides



Onboarding Guides



Consolidated
Resource Center



Listening through product

Next

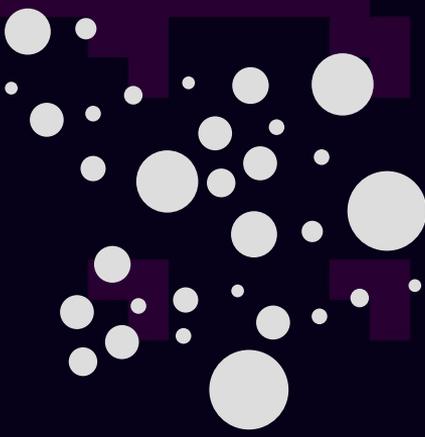
NPS as a real-time pulse check



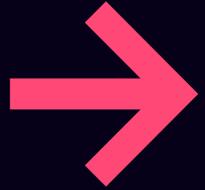
- Orienting focus around a real-time measure
- Correlating features to real results
- Automating insights for longevity
- Adaptation into deeper feedback avenues



The blackhole of enhancements



- Drawing long-term themes out of a vast, piecemeal backlog
- Envisioning the future from the past
- Automating the feedback cycle for longevity



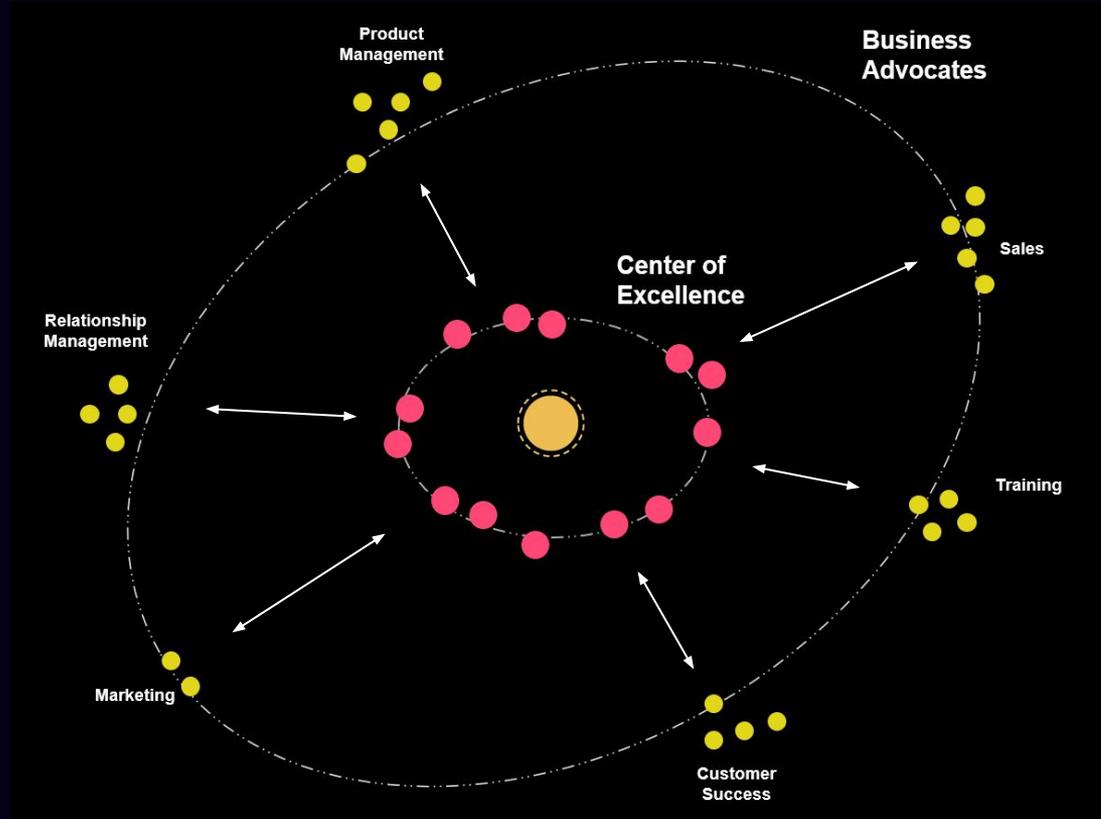
Tending to the ecosystem

Next

A living product ecosystem



Establishing product as a center of collaboration across business functions, and tending to the ecosystem for the long haul



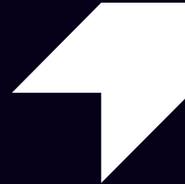
at least one
in every
function

A special thanks to our Pendo crew

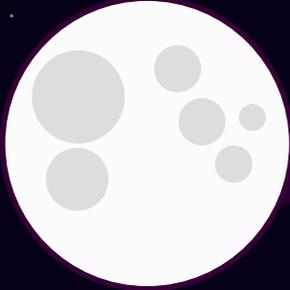


Morgan
Stanley

- Liz Chudleigh
- Dan Connolly
- Rebecca Podowski
- Sidra Khan
- Taylor Bugo
- Ben Hazelwood
- Mike Brandsma
- Shane Gryzko
- Corey Kaye
- Jen Fox
- Jenna Matthews
- Dana Wright
- Jac Baddake
- Amanda Howard
- Cathy Yoshisaka
- Corey Kaye



- Rory Mullen
- Alli Bordogna
- Da-Me Kim
- Kat Noreen
- Gavin Saldanha
- Hannah Mullis



The End

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Thank you!

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